



# Exploiting Innovation in Healthcare UK Experience: Universities, Hospitals and the NHS

Tom Hockaday  
technology transfer innovation

[www.technologytransferinnovation.com](http://www.technologytransferinnovation.com)

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# Who is involved?

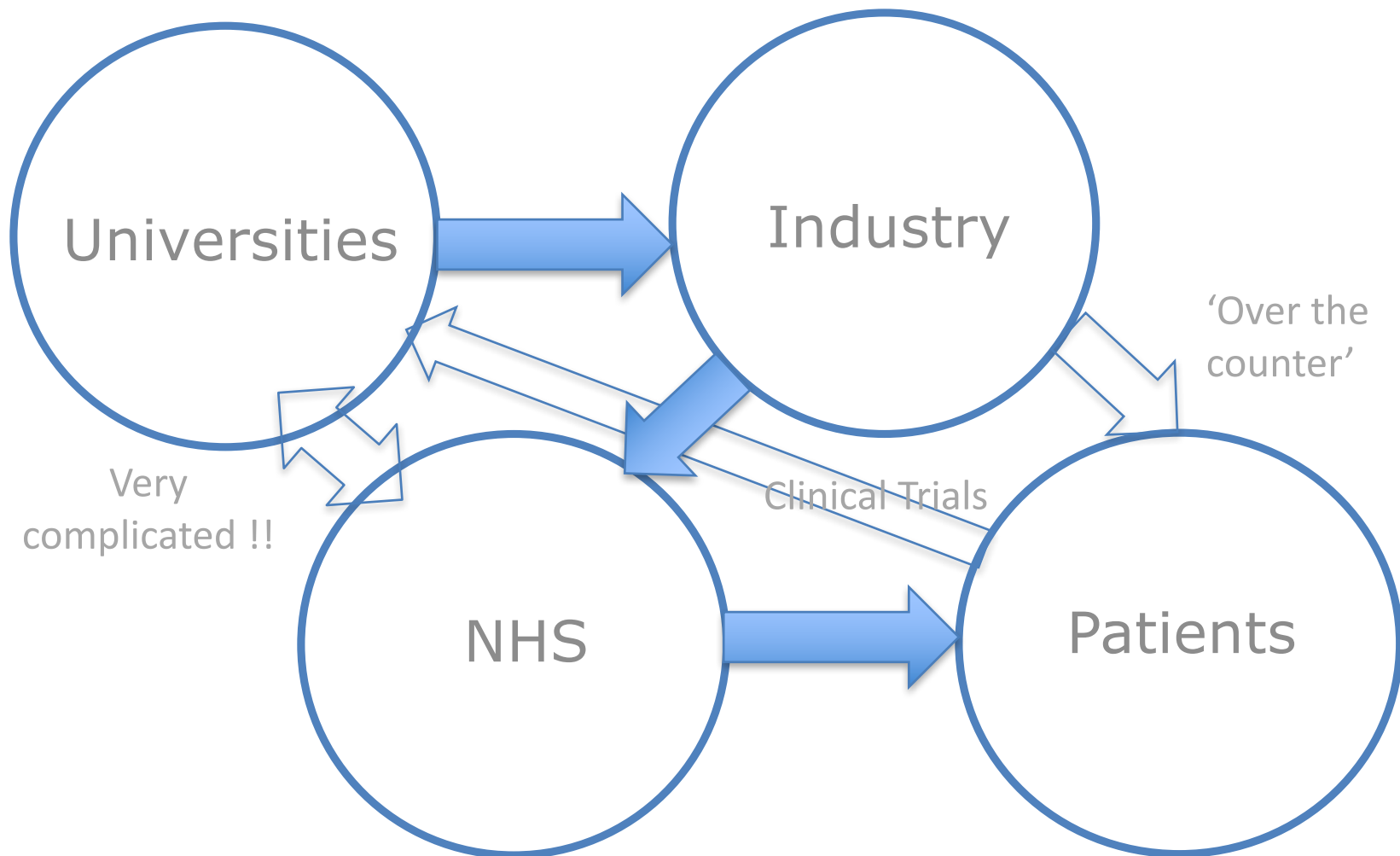
Universities

Industry

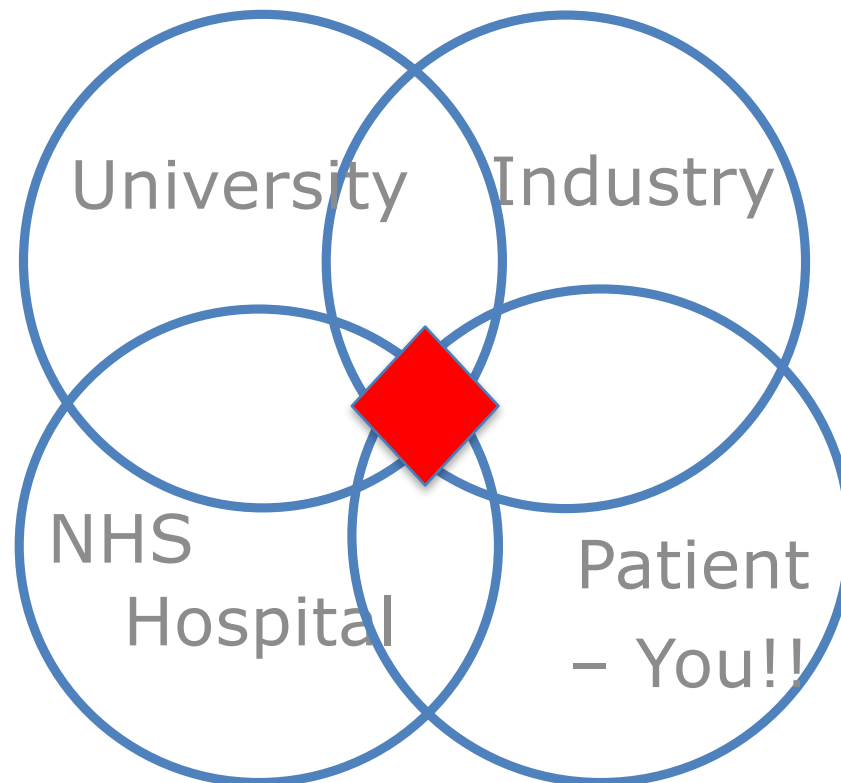
NHS  
General Practice  
Hospitals

Patients

# Who is involved?



# Who is Involved?





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Universities

Independent Charities  
- Publicly funded

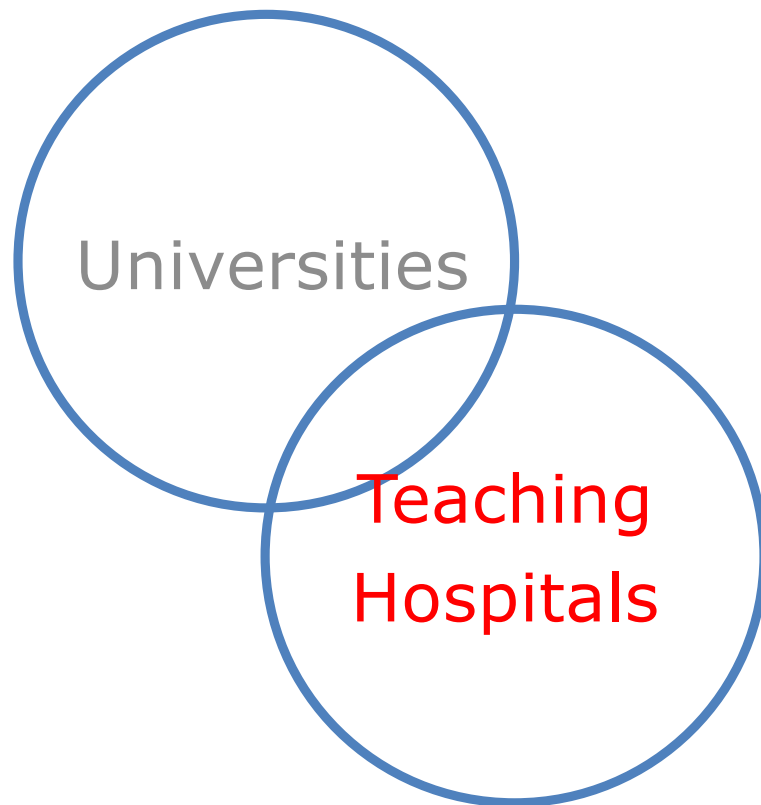
Small number of private universities

NHS  
General Practice  
Hospitals

National Health Service  
- Publicly owned & funded  
- GP's

- Hospital Trusts  
Small number of private hospitals  
Increasing number of private industry suppliers

# Who is involved?



Eg:

Oxford University Hospitals NHS Foundation Trust

Cambridge University Hospitals NHS Foundation Trust

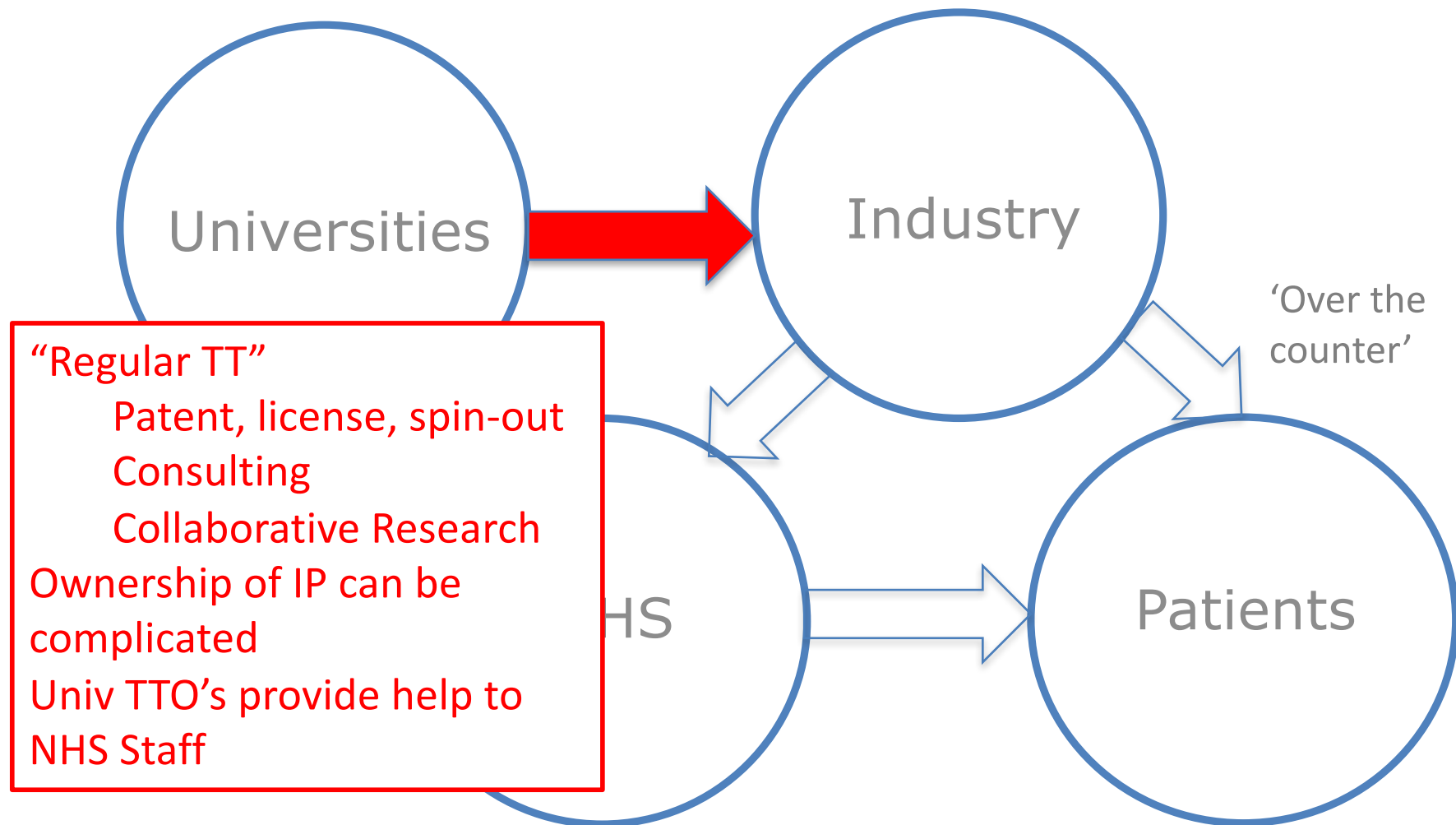
~ 20 in UK

Challenges:

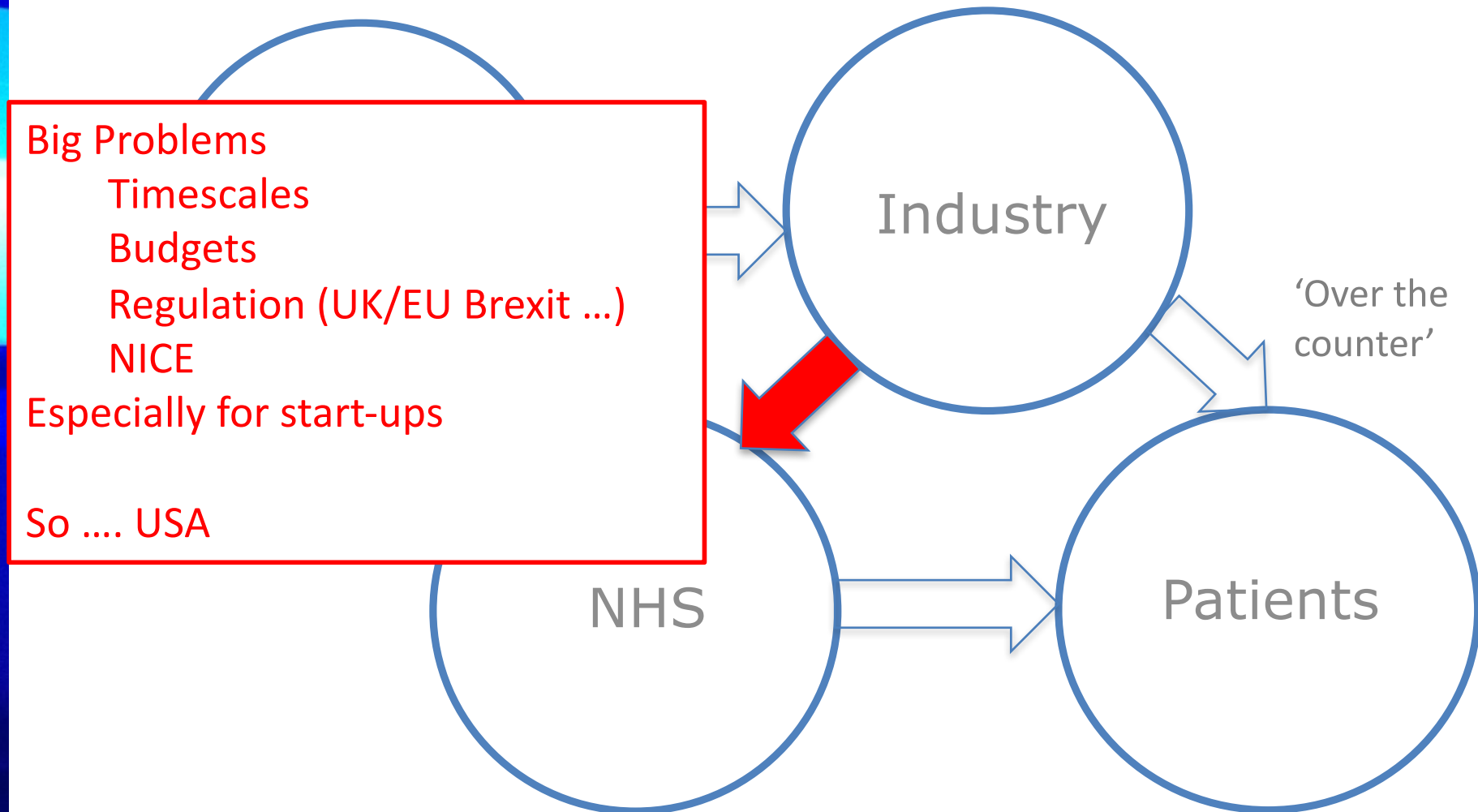
- Joint appointments
- IP ownership
- Employee rights

Access to Patients for Clinical Trials

# University TT



# The Buyer





# NHS

- National Health Service
- FREE care for all at the point of delivery
- 5 July 1948 (annual budget £437m [=£15Bn today])
- Paid for by ... taxation (*me ...*)
- Department of Health - £123 Bn pa.
- 1 / 5<sup>th</sup> Total UK Govt Expenditure
- 2 x Education
- 3 x Defence

# NHS & Innovation

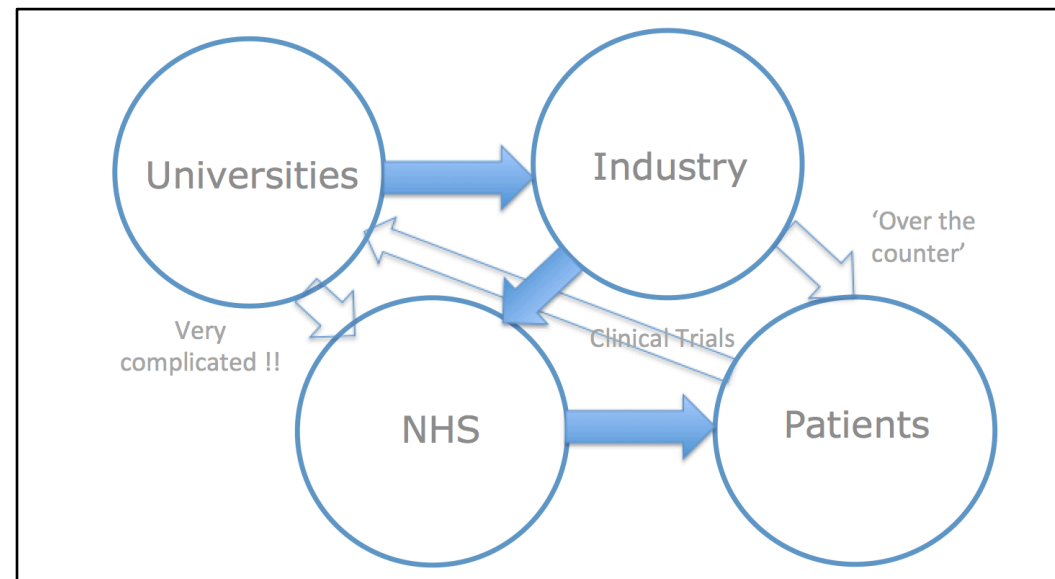
- NHS Institute for Innovation and Impact (*closed 2013*)
- National Innovation Centre (*closed*)
- NHS Improving Quality (*became ...*)
- The Sustainable Improvement Team
- NHS Innovation Hub Network
  - Eg NHS Innovation South East – since 2004
- NHS Innovation Accelerator
  - Accelerating uptake of high impact innovations
- NHS National Institute of Health Research
  - To improve the health and wealth of the nation through

# IMPACTS



# AHSN

- Academic Health Science Network
- 15 in UK
- Eg “Oxford Academic Health Science Network”
- Only activity that brings together **ALL** the partners in a region





# AHSN Examples

- [www.ahsnnetwork.com](http://www.ahsnnetwork.com)
- 1. Improve Health and 2. Generate Economic Growth
- Patient Safety
- Diffusion of ideas
- Low-tech, example:
  - Improving nutrition in patients
  - Text messaging support for vulnerable young people
- Better diabetic foot ulcer imaging
  - New 3D wound imaging Silhouette® to community clinics



# Oxford Examples

## Pharmaceuticals / NCE / Drugs

1999 Avidex to 2008 Immunocore / Adaptimmune

2002 Summit plc - Duchenne Muscular Dystrophy

## MedTech / Medical Devices

1995 OGT - Molecular genetics, CytoSure™, SureSeq™

2015 OxEHealth - cameras into 'vital signs' health monitors

## Clinical Outcome Assessment / Patient Reported Outcome

Oxford Shoulder Score, Oxford Hip & Knee Score

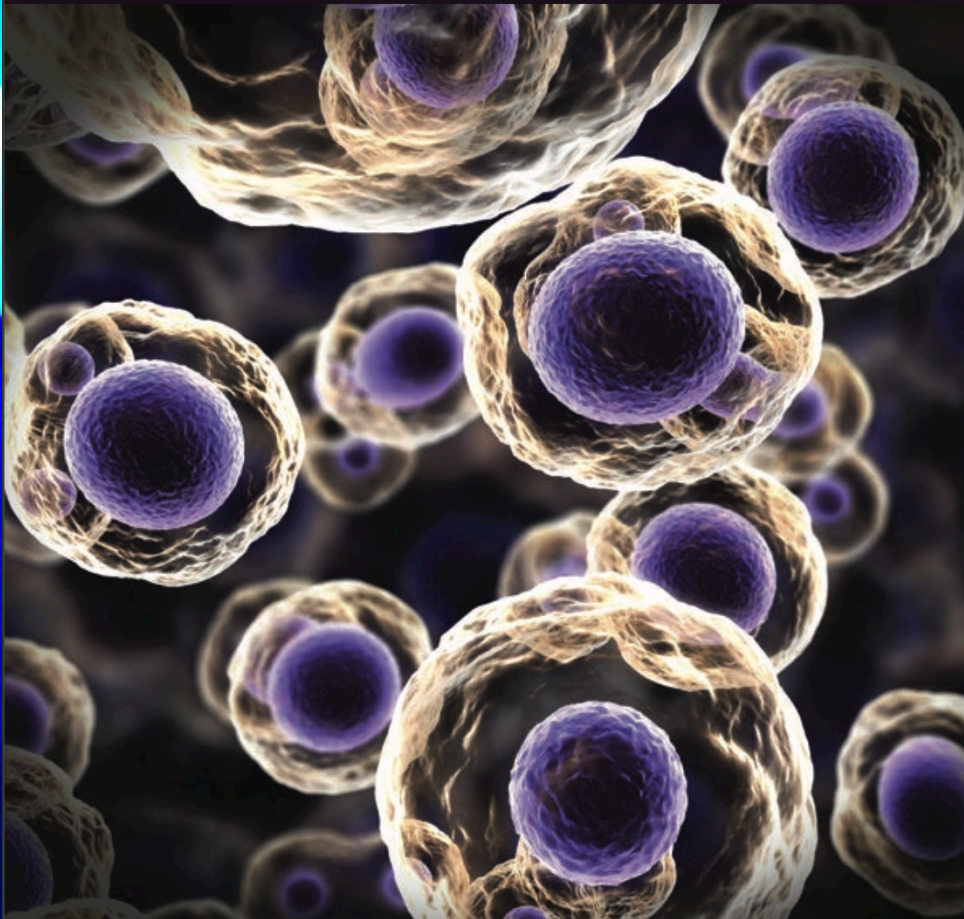
Oxford Depression Score

## Clinical Trial Service Unit

Cardiovascular, Diabetes, Cancer

# Life Sciences Industrial Strategy

– A report to the Government from the life sciences sector



August 2017

## Science:

Continued support for the science base, maintaining strength and international competitiveness.

## Growth:

An environment that encourages companies to start and grow, building on strengths across the UK, including expansion of manufacturing in the sector.

## NHS:

NHS and industry collaboration, facilitating better care for patients through better adoption of innovative treatments and technologies.

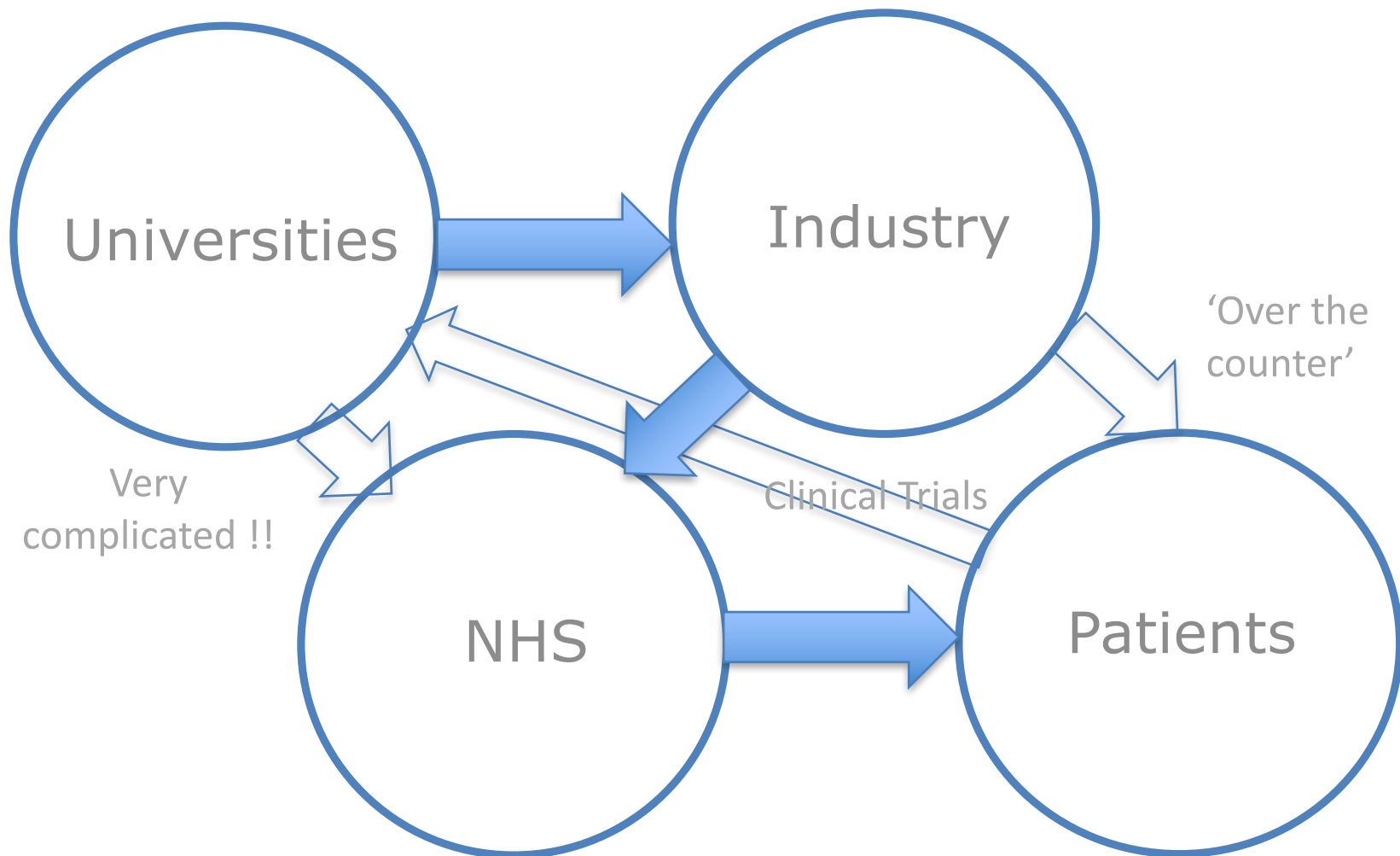
## Data:

Making the best use of data and digital tools to support research and better patient care.

## Skills:

Ensuring that the sector has access to a pool of talented people to support its aims through a strong skills strategy.

# Who is involved?





# TECHNOLOGY TRANSFER INNOVATION

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## Tom Hockaday

Tom Hockaday is a leading expert in university technology transfer leadership, management and activities. He led the technology transfer activities at the University of Oxford for ten years from 2006 to 2016, having started at Oxford in 2000.

Tom has over 27 years experience in this field.

Tom Hockaday is an independent private consultant, working with a number of clients in the university technology transfer sector.

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